



People in Dorset are SAFE



Outcome Sponsor - Sara Tough



People in Dorset are HEALTHY



Outcome Sponsor - David Phillips



People in Dorset are INDEPENDENT



Outcome Sponsor – Helen Coombes



Dorset's economy is PROSPEROUS



Outcome Sponsor – Mike Harries

Outcomes Focused Monitoring Report - October 2017



The following pages have been provided to summarise the current position against each outcome indicator and performance measure. This will help the council to identify and focus upon potential areas for further scrutiny. All risks are drawn from the <u>Corporate Risk Register</u> and mapped against specific population indicators where relevant. Any further corporate risks that relate to the 'Safe' outcome are also included to provide a full overview. Please note that information relating to outcomes and shared accountability can be found on the <u>Dorset Outcomes Tracker</u>.

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Accountability for Indicators and Measures				
Population Indicator – relates to ALL people in a given population Performance Measure – relates to people in receipt of a service or intervention				
Accountability - Partners and stakeholders working together	Accountability - Service providers (and commissioners)			
Determining the ENDS	Delivering the MEANS			
(Or where we want to be)	(Or how we get there)			

Legend				
	HIGH	High level risk in the Corporate Risk Register and outside of the Council's Risk Appetite		
Corporate Risks	MEDIUM	Medium level risk in the Corporate Risk Register		
	LOW	Low level risk in the Corporate Risk Register		
	IMPROVING	Performance trend line has improved since previous data submission		
Trend	UNCHANGED	Performance trendline remains unchanged since previous data submission		
	WORSENING	Performance trendline is worse than the previous data submission		



People in Dorset are SAFE



Outcome Sponsor - Sara Tough

Corporate Risks that feature within SAFE but are not assigned to a specific POPULATION INDICATOR			
(All risks are drawn from the Corporate Risk Register)			
04a – Health and Safety risks associated with occupation of premises	HIGH	IMPROVING	
04l – Serious injury or death of staff, contractors and the public	MEDIUM	UNCHANGED	
04o – Limited supervision results in an injury to a service user / Dorset Travel driver	MEDIUM	WORSENING	
05b – Response to a major event that could impact on the community, the environment and or/ the council	MEDIUM	IMPROVED	
04b – Serious injury or death of a Children's Services employee, including assault	LOW	UNCHANGED	
04d – Injury or death of a service user, third party or employee	LOW	UNCHANGED	
06d – Failure to fulfil our statutory 'Prevent' duty to combat radicalisation	LOW	IMPROVING	

DORSET	DORSET	COMPARATOR		01: Rate of children subject to a child	Corporate Risk
Latest	Trend	Benchmark	60	protection plan	02a - Failure to consider the impacts that vulnerable adults have on
(March 2017)	IMPROVING	(England)	50	51	children and families
51		WORSE 43.1	40		02b - Unsuitable housing results in an increased risk to vulnerable children and adults
per 10,000		(Average)	30 20	Dorset	11c - Inefficient commissioning processes and monitoring of contracts to support delivery of Directorate and Children & Young People Priorities (including partnerships and voluntary & community sector delivery)
	Please refer to the text		10	England	14b - Inability to attract and retain suitably qualified specialist safeguarding staff within Children's Services
	in bold to the right		0	2012 2013 2014 2015 2016 2017	Story behind the baseline
				2011 2010 2017	Story behind the baseline: When there is a continuing risk of harm to a of professionals work together with the family to put a plan in place to and keep the child or young person safe. Although the County Coinvestigate, assess and provide a plan to support families to keep their not their sole responsibility.

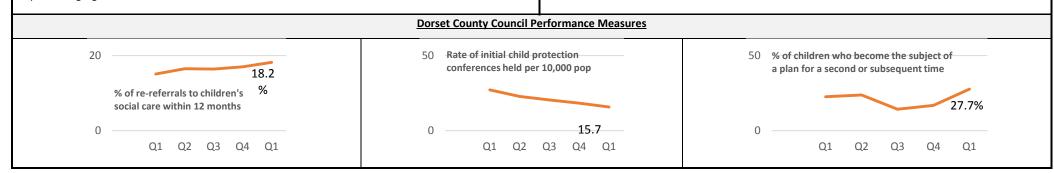
Partners with a significant role to play: Any professional working with a child, young person or family should be able to identify possible signs of abuse and neglect and work together to safeguard children. Key professionals in the police, the health service (including GPs and A&E), health visitors, schools and early years settings, adults services (including mental health services and substance use treatment providers), youth services, criminal justice agencies need to share intelligence and work together to safeguard children and young people. Domestic abuse features in over 95% of all child protection plans in Dorset. Also common are poor parental mental health and or parental substance misuse. Whole family support and good multi-agency working are therefore important in reducing the rate of children experiencing significant harm.

Corporate Risk	Score	Trend
02a - Failure to consider the impacts that vulnerable adults have on children and families	MEDIUM	UNCHANGED
02b - Unsuitable housing results in an increased risk to vulnerable children and adults	MEDIUM	UNCHANGED
11c - Inefficient commissioning processes and monitoring of contracts to support delivery of Directorate and Children & Young People Priorities (including partnerships and voluntary & community sector delivery)	LOW	IMPROVING
14b - Inability to attract and retain suitably qualified specialist safeguarding staff within Children's Services	HIGH	UNCHANGED

Story behind the baseline: When there is a continuing risk of harm to a child or young person, groups of professionals work together with the family to put a plan in place to try to reduce the risk of harm and keep the child or young person safe. Although the County Council has a statutory duty to investigate, assess and provide a plan to support families to keep their children safe from harm, it is not their sole responsibility.

The rate of children subject to a plan in Dorset increased between 2013 and 2017 but is now reducing and was 45.4 per 10,000 at end of June 2017. Plans are most commonly put in to place due to abuse or neglect. The impact of this abuse and neglect can be long lasting and contribute to poor mental health. If the plan to reduce the risk of harm does not work then the child may become looked after by the local authority. The rate of initial child protection conferences has reduced suggesting a slowing down of entry into the child protection system.

The latest data on child protection can be found on the children's services performance and statistics page.



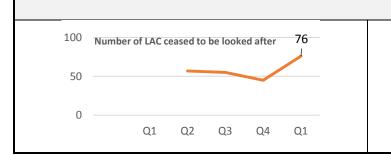
DORSET	DORSET	COMPARATOR	02: Rate of children in care	Corporate
Latest (March 2017)	Trend IMPROVING	Benchmark (South West)	70 60 50	01d – A lack of sufficiency (placem impacts negatively on the deman care
62 per 10,000		WORSE 53 (Average)	40	02c - Failure to keep children safe care of, DCC
per 10,000		(Average)	Dorset 20 — England	S
	Please refer to the text in bold to the right		10	Story behind the baseline: Children adequately or because they are a provide a safe, alternative "family under the supervision of childre residential settings like schools or
				they are adopted, returned home support children leaving care until Dorset between 2012 and 2016.

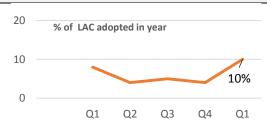
Partners with a significant role to play: The following partners will be critical to delivery: Dorset Clinical Commissioning Group (CCG), Dorset Healthcare University Foundation Trust (providers of CAMHs, community mental health services, health visiting), Dorset County Hospital, Poole Hospital, The Royal Bournemouth and Christchurch Hospital, Schools and colleges, GP practices, Voluntary and Community Sector providers, Pan-Dorset Youth Offending Service and Residential children's homes/foster carers; schools and education settings, adult services, police, probation services.

Corporate Risk	Score	Trend
01d – A lack of sufficiency (placements/ residential/ foster care) impacts negatively on the demands led budget for children in	HIGH	UNCHANGED
care		
02c - Failure to keep children safe that are known to, or in the care of, DCC	MEDIUM	IMPROVING

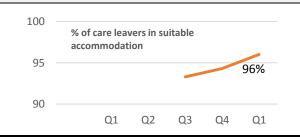
Story behind the baseline

Story behind the baseline: Children come into care when parents are unable to care for them adequately or because they are at risk of significant harm. We have a statutory duty to provide a safe, alternative "family" home. They may be living with foster parents; at home under the supervision of children's services; in residential children's homes or other residential settings like schools or secure units. A child will stop being 'looked after' when they are adopted, returned home or turn 18, although the local authority will continue to support children leaving care until they reach 21. The rate of children in care increased in Dorset between 2012 and 2016, plateauing in 2017 and provisional data for Q1 2017/18 shows a reduction to 60 per 10,000 which is in line with the national rates. The number of children who are no longer looked after is increasing and adoption rates are also increasing. The decision about whether a child should enter care is an important one as outcomes for children in care can be poorer than those of their peers. As a result of their early experiences they are more likely to have poor mental health. They are less likely to achieve at GCSEs, are more likely to not be in education, employment or training; are more likely to be involved with the criminal justice system and to be in unsuitable accommodation later in life. The impact of childhood trauma or abuse can last into adulthood. The latest data can be found on the children's services performance and statistics page.





Dorset County Council Performance Measures



SAFE: 03 Number of children being admitted to hospital due to injury (aged 0 to 14 years) (Outcome Lead Officer Patrick Myers; Population Indicator Lead Officer David Lemon)

DORSET	DORSET	COMPARATOR	10: Rate of hospital admisson due to injury (aged 0 to 14 years)		
Latest (2015-16)	Trend IMPROVING	Benchmark (England)	150		
115.3		WORSE 104.2 (2015-16)			
			■ Benchmark (if available) ■ Dorset		
			2011 2012 2013 2014 2015 2016		

Partners with a significant role to play: Health and social care, and education services, as well as the voluntary sector all key partners in this at both strategic and operational levels.

Dorset County Council Performance Measures

1.5	Number of children centre registrations (universal offer of advice)
1	
0.5	
0	
	TO FOLLOW

Corporate Risk	Score	Trend
No associated current corporate risk(s)		
ino associated current corporate risk(s)		

Story behind the baseline

Story behind the baseline: Injuries are a leading cause of hospitalisation and represent a major cause of premature mortality for children and young people.

They are also a source of long-term health issues, including mental health related to experiences. However, some of these cases may only represent admissions for observation due to observed symptoms following an external cause event.

There may be also be differences in admission thresholds between areas, as well as variation between hospitals in the way injury admissions are coded. Additionally, whilst the injury rate has been consistently higher than the England average since around 2012, this may be in part related to the rural nature of the area. For example, Somerset, an arear similar to Dorset, shows a comparable pattern in admissions.

DORSET	DORSET	COMPARATOR		Rate of children who are persistent absentees from school	Corporate Risk	Score
Latest	NEW	Benchmark	15 —	absences from school		
(2016)	INDICATOR			• 11%	No associated current corporate risk(s)	
110/	INTRODUCED	UCED (South West) 10				
11%	2016	C15.411.4.5				
	No Tooled	SIMILAR	5 —		Story behind the baseline	e
	No Trend	10.7%			, , , , , , , , , , , , , , , , , , , ,	
		(Average)			Story behind the baseline: In 2016, the definition of persi	istent absence char
			0 —		2015, persistent absentees were defined as those who have	
			201		of school sessions. From 2016 this definition has change	
				Dorset	overall absence rate of 10%. This means that data for 20	
					absence is a serious problem for pupils. Much of the worl	•
					school is never made up, leaving these pupils at a co	
	1				remainder of their school career. Children who are missing	z irom school are m

Partners with a significant role to play: Schools, school governors, parents, alternative education providers, voluntary and community sector, youth providers, early year's settings, children's centres, health visitors, police, youth offending service.

Dorset County Council Performance Measures

1.5	Number of families who have successfully completed support and seen attendance improve
1	
0.5	
0	UNDER DEVELOPMENT

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

Story behind the baseline

Story behind the baseline: In 2016, the definition of persistent absence changed. Up until 2015, persistent absentees were defined as those who have an overall absence rate of 15% of school sessions. From 2016 this definition has changed to include those who have an overall absence rate of 10%. This means that data for 2016 is not comparable. Persistent absence is a serious problem for pupils. Much of the work children miss when they are off school is never made up, leaving these pupils at a considerable disadvantage for the remainder of their school career. Children who are missing from school are more vulnerable to exploitation.

Overall absence rates have been declining nationally and locally. Persistent absence is considerably more common in secondary school age pupils than in primary school. Although there are numerous reasons for non-attendance, those that truant are of particular concern. These children may have become disillusioned by school and by the time they have reached their mid-teens it becomes more difficult for parents and schools to improve attendance. Patterns of attendance are usually established earlier in the school career and those with the worst attendance tend to be from families that do not value education or where parents often missed school themselves. If poor school attendance is addressed in the early years it is more likely to have a lasting impact. Children with low attendance in the early years (prior to mandatory reporting) are more likely to be from the poorest backgrounds.

DORSET	DORSET	COMPARATOR	The number of safeguarding concerns	Corporate Risk
Latest (Q1 2017-	Trend	No comparable data provided	1200	03e - Failure to meet primary statutory and legal care dut Adult Safeguarding
18) 901	IMPROVING	by lead officer	800 901 600 400	14c - Recruitment, development and retention of a suit qualified workforce (internal and external) in key areas of Adult & Community Services Directorate
			200 —	Story behind the baseline
2016-17 3,553			0 Q1 Q2 Q3 Q4 Q1	Story behind the baseline: The longer term (2+ year) trend safeguarding concerns however, the numbers dropped from Generally the trends remain consistent in terms of quarters.

Partners with a significant role to play: Local Safeguarding Teams, Children's Social services, Prison service, Youth Offending service, Courts, Probation, Immigration, Community Rehabilitation, Fire and Rescue, Charities, Educational establishments and workplaces, Day centres, Housing, Ambulance service, Care Quality Commission, social workers, mental health staff, Police, primary and secondary health staff, domiciliary staff, residential care staff.

Dorset County Council Performance Measures

100 81.8%	80 % of assessments of new clients completed within 4 weeks	_
Proportion of people who use services who say that those services have made them feel safe and secure	60	6
0 ————————————————————————————————————	Q1 Q2 Q3 Q4 Q1	

Corporate Risk	Score	Trend
03e - Failure to meet primary statutory and legal care duties -	MEDIUM	UNCHANGE
Adult Safeguarding		D
14c - Recruitment, development and retention of a suitably	MEDIUM	UNCHANGE
qualified workforce (internal and external) in key areas of the		D
Adult & Community Services Directorate		

Story behind the baseline

Story behind the baseline: The longer term (2+ year) trend is an increase in the number of safeguarding concerns however, the numbers dropped from Q4 2016-17 to Q1 2017-18. Generally the trends remain consistent in terms of quarterly patterns.

The vast majority of concerns are managed through the provision of information and advice or require no further action with only 9% leading to a Section 42 enquiry.

SAFE: 06 Rates of crime, antisocial behaviour and domestic abuse in Dorset (Outcome Lead Officer Patrick Myers; Population Indicator Lead Officer Andy Frost) DORSET COMPARATOR **DORSET** Story behind the baseline: TOTAL CRIME - 5,460 crimes for the quarter equating to 12.9 per Dorset 3 Year Trend - Total Crime 1,000 population (national rate for total crime is 28.8 per 1,000 population). **Total Crime** The longer term (3 year) trend is an increase in total crime both in Dorset and nationally. No comparable Although this is in part due to changes in Police recording standards, it is generally data provided Latest Trend understood that crime is, in fact, increasing in certain categories. Partners including Dorset by lead officer (Q1 2017-Police and the local authorities are exploring the increases through their partnership groups 18) WORSENING (including the Dorset Community Safety Partnership) with the aim of putting interventions 5,460 and solutions in place. DORSET **DORSET COMPARATOR** Story behind the baseline: ANTI SOCIAL BEHAVIOUR - 3,240 incidents in Q1 equating to 7.7 Dorset 3 Year Trend - Total Anti Social Behaviour per 1,000 population (national rate is 8.1 per 1,000 population). Total Anti-No comparable data provided Social Following many years of reductions, ASB incidents increased over 2016-17. That trend has Trend **Behaviour** by lead officer continued in the first quarter of 2017-18. The County Council and it's partners through the WORSENING Dorset Community Safety Partnership are exploring issues around the increases and putting Latest (Q1 2017measures in place. These include developing a common policy for dealing with long running 18) neighbour disputes and ensuring the use of Multi-agency Risk Management Meetings (MARMMs) for those victims and perpetrators that do not meet the thresholds for statutory 3,240 service intervention. **DORSET DORSET COMPARATOR** Story behind the baseline: DOMESTIC ABUSE INCIDENTS - 584 incidents in Q1 (no national Dorset 3 Year Trend - Domestic Abuse Incidents comparison available). 1200 **Domestic** No comparable The longer term trend has been a reduction in the number of domestic abuse incidents data provided Abuse however the number of incidents began to increase in 2016-17 and this trend has continued Trend by lead officer Incidents in the first quarter of 2017-18. Although an increase in the number of incidents could be WORSENING Latest seen as positive, due to known under-reporting of domestic abuse, the County Council and (Q1 2017its partners are undertaking work to understand the nature of the increases and reasons for 18)

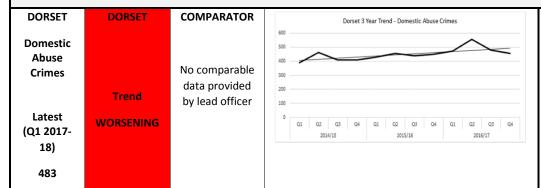
Partners with a significant role to play: The County Council is one of a number of organisations with a statutory responsibility to work in partnership to tackle crime in their area. Those partners include: Dorset Police, the Dorset district and borough councils, Dorset Clinical Commissioning Group, Dorset & Wiltshire Fire Authority, The National Probation Service and The Dorset, Devon and Cornwall Community Rehabilitation Company. A number of other partners including the Youth Offending Service, Public Health Dorset and Dorset Fire & Rescue Service also contribute to this work on a wider scale at a pan-Dorset level.

584

it. The County Council delivers against domestic abuse issues through the pan-Dorset Domestic Abuse and Sexual Violence Strategic Group and has recently agreed to co-ordinate

a pan-Dorset Domestic Abuse Operational Group.

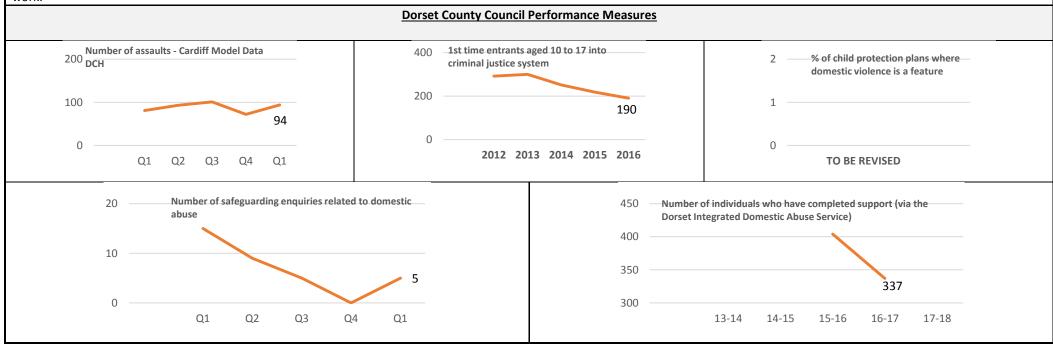
SAFE: 06 Rates of crime, antisocial behaviour and domestic abuse in Dorset (Outcome Lead Officer Patrick Myers; Population Indicator Lead Officer Andy Frost) (CONT'D)



Story behind the baseline: DOMESTIC ABUSE CRIMES – 483 crimes in Q1 (no national comparison available).

The longer term trend is an increase in the number of domestic abuse crimes. Although an increase could be seen as positive due to known under-reporting of domestic abuse, the County Council and its partners are undertaking work to understand the nature of the increases and reasons for it. The County Council delivers against domestic abuse issues through the pan-Dorset Domestic Abuse and Sexual Violence Strategic Group and has recently agreed to co-ordinate a pan-Dorset Domestic Abuse Operational Group.

Partners with a significant role to play: The County Council is one of a number of organisations with a statutory responsibility to work in partnership to tackle crime. Those partners include: Dorset Police, the Dorset district and borough councils, Dorset Clinical Commissioning Group, Dorset & Wiltshire Fire Authority, The National Probation Service and The Dorset, Devon and Cornwall Community Rehabilitation Company. A number of other partners including the Youth Offending Service, Public Health Dorset and Dorset Fire & Rescue Service also contribute to this work.



SAFE: 07 Number of people killed or seriously injured on Dorset roads (Outcome Lead Officer Patrick Myers; Population Indicator Lead Officer Michael Potter)

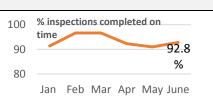
DORSET DORSET COMPARATOR All KSI Casualties Target - 40% reduction against the 2005-09 average by 2020 Latest **Trend** No comparable 300 (QTR 2 data provided Serious **IMPROVING** 2016) by lead officer) 250 Fatal 245 200 150 205187203199223 100 163 50 2005/9 2015 2018 2012

Partners with a significant role to play: Highways, Transport Planning, Trading Standards, Health & Wellbeing, Children Services, Dorset Police, Dorset & Wiltshire Fire & Rescue, South West Ambulance Service, charities, media, local communities, and (perhaps most importantly) the road users themselves.

Dorset County	Council	Performance Measures

2 % road saftey schemes achieving scheme objectives (post project...

UNDER DEVELOPMENT



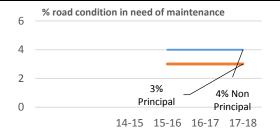
Corporate Risk Score Trend

09b - Inability to maintain the highways infrastructure to an acceptable standard in the face of changing circumstances (e.g. budget reductions; climate change)

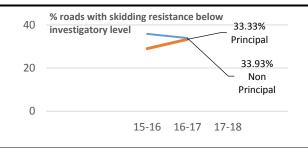
Story behind the baseline

Story behind the baseline: The number of people killed or seriously injured in 2016 was 245, during 2015 there was a total of 280. The figure for 2016 is lower than the 2005-09 baseline figure of 271.In 2016 there were 11 fatalities and 234 serious injuries, this compares to 23 fatalities and 257 serious casualties in 2015. Despite a reduction during 2016, the number of people killed or seriously injured on Dorset's roads is still higher than in previous years. This replicates the longer term regional and national trend. It is important to consider the wide variety of factors that influence the number of road traffic casualties, many being outside the direct control of the County Council. Responsibility for improving road safety is shared with key partners including Dorset Police, Dorset & Wiltshire Fire & Rescue and the South West Ambulance Service as well as individual road users.

During 2017-18 we will continue to analyse collision data to identify locations or routes that we as the highway authority could improve in order to reduce the likelihood of a road traffic casualty. During 2016 all road user groups apart from older (65yrs+) car drivers had fewer casualties than in 2015. The number of cyclists killed or seriously injured despite being lower in 2016 compared to 2015 remained higher than the 2005/9 baseline. Casualty data is provided to us monthly by Dorset Police. A more detailed overview of road traffic casualty figures can be found at dorsetforyou.gov.uk/road-safety/engineering-statistics.







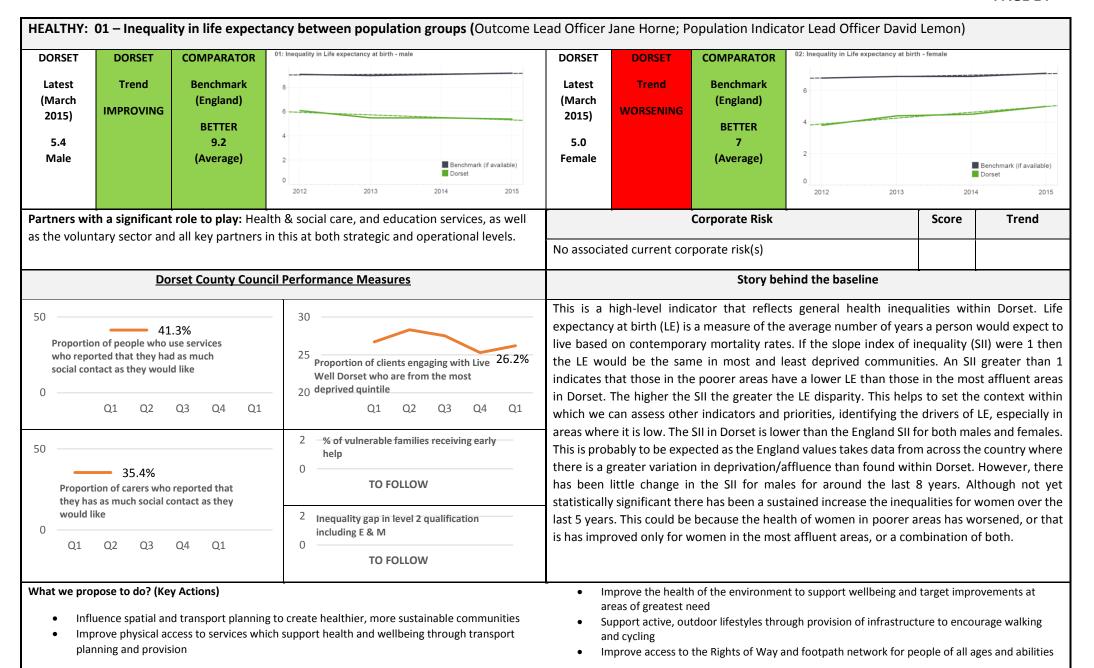


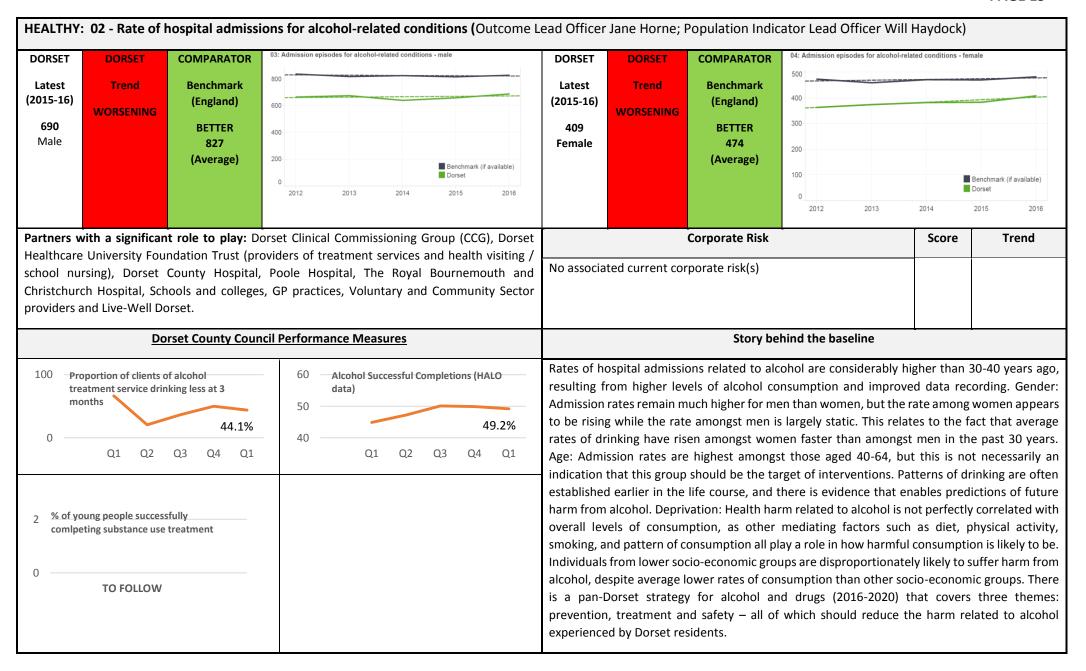
People in Dorset are HEALTHY



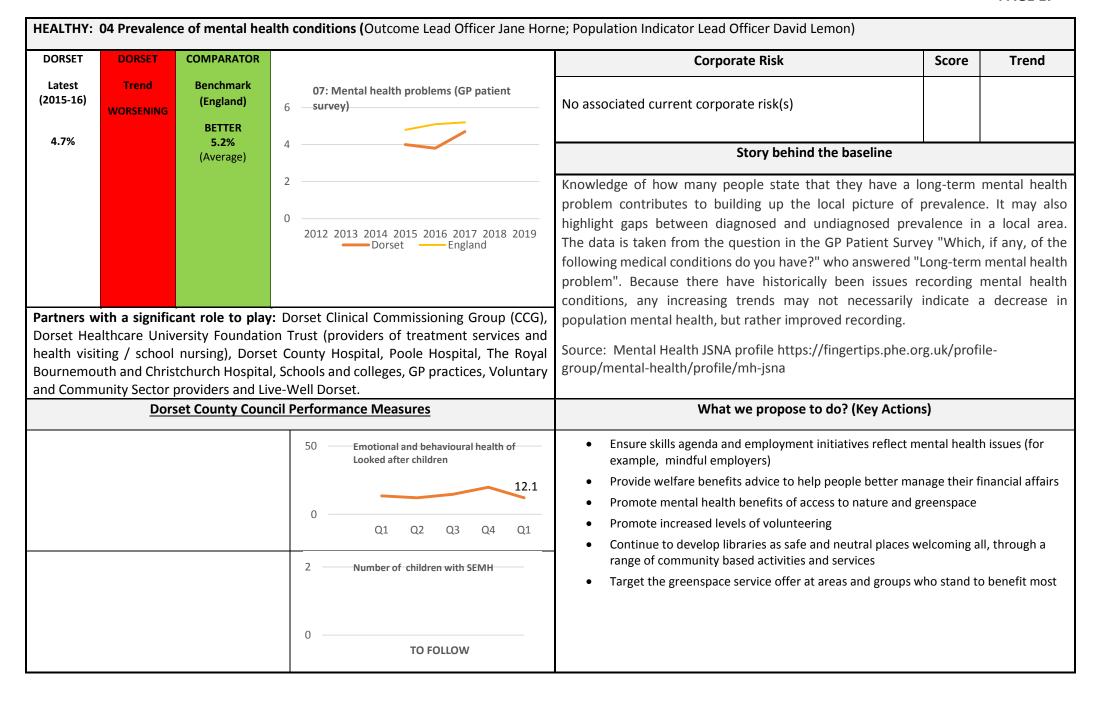


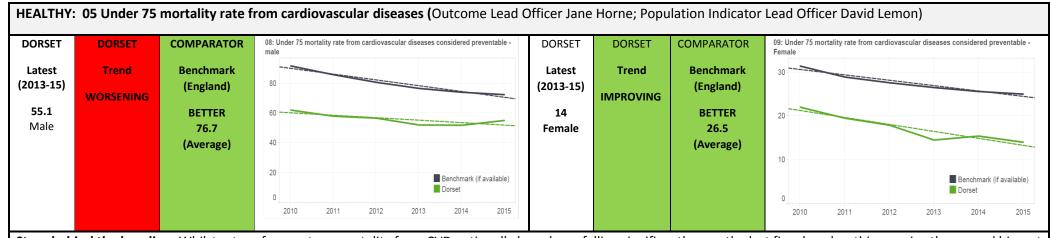
Corporate Risks that feature within HEALTHY but are not assigned to a specific POPULATION INDICATOR (All risks are drawn from the Corporate Risk Register)						
07f – Failure to successfully implement the Dorset Care record (cost; time; quality) with partners	MEDIUM	UNCHANGED				
11m – Structure of commissioning team does not align to future strategy	LOW	UNCHANGED				





Latest (2015-16) 21.5 Child (4-5 year olds)	DORSET Trend IMPROVING	COMPARATOR Benchmark (England) BETTER 21.9 (Average)	05: Child excess 25 20 15 10 5 0 2010	2011 2012	2013	Bend Dors	chmark (if available) set 2015 2016	Latest (2013-15) 65.7 Adults	Trend UNCHANGED	Benchmark (England) SIMILAR 64.8 (Average)	60 40 20 2014	■ Benchi ■ Dorset	mark (if available)
have risen in Europe. children ag seen in the remain too amongst e more likely a result of projected billion per particularly	across England In Dorset, lever ged 10-11. Whe e population or high. Rates of thnic minority y to be so therefore their obesity to reach £9.7 year (Foresighty y in social care	ne: Since the 199d, so much so that els of excess we ilst some data sugmay be plateauing excess weight a groups. Children selves. Obese chart The resulting N billion by 2050, vot 2007). There is a e. It is widely aclan integrated app	t England no ight are now ggests that t ng, the abso are often hig with paren hildren are a HS costs att with wider co also a growin knowledged	ow has one of a 23.5% for othe year or yeur olute figures of the year on more ts who are on likely inbutable to exist to society burden on likely that obesity	the hig hildren ar incre for over deprive verweig y to suf overwei cy estim ocal pub	hest rat ages 4-ase in erweight d comment or object of the comment	es of obesity 5, 27.3% for xcess weight and obesity nunities, and bese are also matisation as I obesity are reach £49.9 or resources	have risen in Europe. excess we groups. O between considering stillbirth at as a result example, to consequer	across England, In Dorset, incoming ight are often his besity is associ- besity and type oregnancy caming and gestational distribution of obesity. The the cost of cari- ace of obesity of	so much so that E ome social depriva- igher in more departed with a range 2 diabetes, cardio have serious cons- iabetes. There car- ere is also a gair ng for more hous r special equipme	s, rates of excess weight (congland now has one of the ation and ethnicity all inflorived communities, and are of health problems. Phowascular disease and a nure equences such as an increase also be significant mental along burden on local publice-bound individuals sufferent being needed in school obesity a major public hear	highest rate uence obesit mongst ethr ysically, then mber of cand ased risk of rill health broic sector resing from ill rooms and g	s of obesity cy. Rates or nic minority re are links cers. Excess niscarriage ought abources, for health as a syms. These
centres, D services in	orset County ncluding plann usts, Commun	nt role to play: So Council services ing, leisure and ity hospitals acro	including to environmer	ransport and ntal health, D	educat orset C	ion, Dis	trict Counci I GPs, Acute	No associa	ted current risk		cil Performance Measure	Score	Trend
		What we propertunit orket programmes	ies			tive lifes	styles	_	ren's height and we urement data TO FOLLOW	ight	Proportion of clie weight loss O Q1		46.9% Q4 Q1



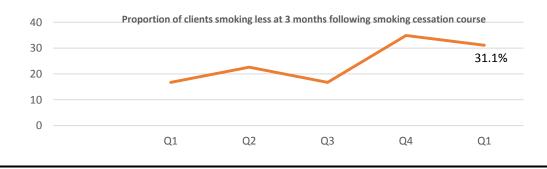


Story behind the baseline: Whilst rates of premature mortality from CVD nationally have been falling significantly over the last five decades, this remains the second biggest cause of death nationally after cancer. The decline in deaths has flattened out in more recent years. The dramatic reductions in deaths are due to reductions in smoking, better management of cholesterol and hypertension, and improved treatments following a heart attack or stroke. The improvements seen in these factors, are somewhat offset however by the increase in obesity and diabetes, and reductions in physical activity. The rates in Dorset overall are significantly lower than the England average, but there is a significant difference in rates between district areas with rates in Weymouth and Portland being similar to the England average. These figures disguise a significant variation in mortality within districts, with rates from GP practices in the most deprived communities being 3-4 times that in the least deprived communities.

Partners with a significant role to play: In order to influence the factors identified as contributory to premature deaths from diabetes and CVD we have identified a wide range of key partners and stakeholders we need to work with including Dorset CCG, Dorset County Hospital, Poole Hospital, Royal Bournemouth Hospital, GP practices, Smoking cessation services, Live-Well Dorset, Schools and colleges, Voluntary sector, Local planning authorities and Employers.

_	a communities being 5 + times that in the least deprived communi	ntics.	
	Corporate Risk	Score	Trend
	No associated current corporate risk(s)		

Dorset County Council Performance Measures

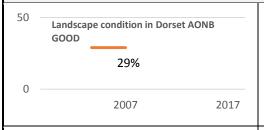


HEALTHY: 06 Levels of physical activity in adults (Outcome Lead Officer Jane Horne; Population Indicator Lead Officer David Lemon)

DORSET	DORSET	COMPARATO	10: Physical activity in adults
Latest	Trend	R	60
(2014-15)	WORSENING	Benchmark	50
58.2%	WORSEITHIG	(England)	40
		BETTER	30
		57.7%	20
		(Average)	10 Benchmark (if available) 0 Dorset
			2012 2013 2014 2015

Partners with a significant role to play: Partners with a significant role to play: Dorset Clinical Commissioning Group (CCG), Dorset Healthcare University Foundation Trust (health visiting/school nursing), Schools and colleges, GP practices, Voluntary and Community Sector providers and Live-Well Dorset.

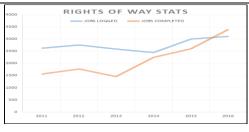
Dorset County Council Performance Measures





2 % of Right of Way network in good condition

UNDER DEVELOPMENT



Interim Rights of Way measure (2016 Jobs Logged = 3111; Jobs Completed = 3400)

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

Story behind the baseline

In May 2016 Sport England published 'Sport England: Towards an Active Nation Strategy 2016-2021'. Notable parts of this include physical activity, focussing more money and resources in tackling inactivity and investing in children and young people from the age of five outside the school curriculum.

Active Dorset has tendered for a Sport and Leisure facilities Assessment and Strategy covering the six Dorset district councils. The County Council has supported this as it will provide a useful analysis at both district and county level.

The Health and Wellbeing Strategy has been drafted which include priorities on reducing inequalities, promoting healthy lifestyles and preventing ill health. It refers to active travel and promoting exercise. Work has been undertaken by Dorset County Council on how physical activity relates to the life course. Increasing physical activity could have a strong beneficial impact on the majority of the population whether young or old and could make a significant impact on health outcomes from cardiovascular disease, diabetes, many musculoskeletal conditions as well as improved mental wellbeing.

We are seeking to bring together at a strategic level the organisations and officers who can help shape the approach and focus that Dorset will look to embed in our services and will form the basis for this area of work within the Sustainability and Transformation Plan (STP).



People in Dorset are INDEPENDENT



Outcome Sponsor – Helen Coombes

Corporate Risks that feature within INDEPENDENT but are not assigned to a specific POPULATION INDICATOR (All risks are drawn from the Corporate Risk Register)					
01c Failure to ensure that learning disability services are sustainable and cost-effective	HIGH	UNCHANGED			
02e Failure to meet statutory and performance outcomes for young people in transition	HIGH	UNCHANGED			
01k Negative financial impact as we reshape our services to ensure they are care act compliant	MEDIUM	UNCHANGED			
07c Failure of the Early Help partnership	MEDIUM	UNCHANGED			
07h Lack of momentum in agreeing the joint funding protocol with the CCG	MEDIUM	NEW			
CS07 Increase in adverse judgements in relation to SEN decisions	LOW	UNCHANGED			
CS08 Increase in adverse judgements re provision for children out of schools	LOW	UNCHANGED			

INDEPENDENT: 01 % of children 'ready to start school' by being at the expected level at Early Years (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Claire Shiels)

DORSET	DORSET	COMPARATOR	02: Perco	entage of childr	en achieving expect	ed level at Early Yea	rs Foundation
Latest (2016)	Trend	Benchmark (South West)	60-				
70.1%		BETTER 69.5% (Average)	40-				
			0	2013	2014	■ Benc ■ Dorse	hmark (if available) et
				2013	2014	2015	2010

Partners with a significant role to play: Parents/Carers; early years providers, children's centres, schools, health visitors, Job Centre Plus/Department for Work and Pensions, adult training providers, libraries, leisure providers (including parks and play areas), planning departments and housing developers. There is strong evidence that investment in the early years, including targeted parenting programmes, has a significant return on investment.

Dorset County Council Performance Measures						
	ear old children b	enefitir	g from		30 Inequality gap EYFS	
50 ——					20 23	
0 —	45	1.6	17		0	
	15	16	17	18	13-14 14-15 15-16 16-17	

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

Story behind the baseline

This indicator helps us to understand school readiness and is made up of the building blocks for child development. School readiness starts at birth with the support of parents and carers, when young children acquire the social and emotional skills, knowledge and attitudes necessary for success in school and life.

Children who don't achieve a good level of development at age five can struggle with social skills, reading, maths and physical skills. Although performance overall is good and improving, children from the poorest households do less well at this stage, as do children with special educational needs. Girls tend to better than boys and Gypsy/Roma/Traveller families do less well than white British children. Those that don't reach a good level of development are already behind their peers so start school life with more ground to catch up and inequalities can continue throughout school life. School readiness at age five has a strong impact on future educational attainment and life chances. Good quality universal health care and childcare for pre-school children promotes school readiness. Parents and carers can provide a range of experiences and positive reinforcement through good communication, story-telling, and opportunities for play.

The proportion of 2 year olds benefiting from funded early education is in the highest quartile nationally and access to high quality early years education is important in closing the inequality gap.

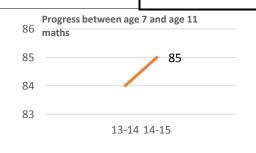
DORSET	DORSET	COMPARATOR		Corporate Risk	Score	Trend
Latest (2015-16)	Trend	Benchmark UNDER DEVELOPMENT		No associated current corporate risk(s)		
				Story behind the baseline	l .	
education p	roviders, volu	ntary and commur	pols, school governors, parents/carers, alternative nity sector, youth providers, early year's settings, th offending service.	Good school attendance is important to ensure that children life. Children who miss school often fall behind and there school attendance and achieving good results at GCSE. Good linked to preparing for adulthood and employment opportunt Total absence from school in Dorset (across all schools) is 4. and regionally.	s a strong link of attendance at ties later in life.	petween good s school is also
	Dorset County Council Performance Measures		cil Performance Measures	and regionally.		
2 Total S	EN absence		5.5 Total secondary absence 5.4	Much of the work children miss when they are off school is never made up, pupils at a considerable disadvantage for the remainder of their school career. are missing from school are more vulnerable to exploitation. Although there a reasons for non-attendance, those that truant are of particular concern. These have become disillusioned by school and by the time they have reached thei becomes more difficult for parents and schools to improve attendance. Patterns of attendance are usually established earlier in the school career and two worst attendance tend to be from families that do not value education or worst missed school themselves. If poor school attendance is addressed in the		
4.2 Total pri	TO FOLLOW		13-14 14-15 15-16 Looked after children overall absence			
3.8		4	5 4	is more likely to have a lasting impact. Children with low attendance in the early years (prior to mandatory likely to be from the poorest backgrounds.		ing) are mor
5.0	13-14 14-15	15-16	13-14 14-15 15-16			

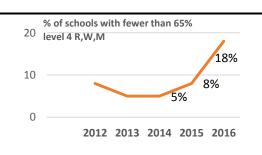
INDEPENDENT: 03 % achieving expected standard at KS2 in reading, writing and maths (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Claire

DORSET	DORSET	COMPARATOR			Corporate Risk	Score	Trend
Latest (2017) 57%	Trend IMPROVING	Benchmark (Statistical Neighbour) BETTER 58.7% (Average)	100 80 60 40 20	03 % achieving expected standard at KS2 in reading, writing and maths 57% 2013 2014 2015 2016 2017	No associated current corporate risk(s)		
				school governors, parents/carers, voluntary ildren's centres, health visitors and school	Story behind the baseline		
					Standardised Assessments are undertaken in Year 6 or Key Stage		
Dorset County Council Performance Measures			ncil Per	formance Measures	they were used to test the understanding of understanding of the na curriculum. Achievement at Key Stage 2 influences pupil's attainment at GO		
Progre 100 readin	ss between age 7	and age 11 89		KS2 level 4 RWM disadvantage pupils	range of other outcomes.		
50 —				20 23	Disadvantaged pupils are less likely to achieve well at KS2.		
0 —				0 —————————————————————————————————————			



13-14 14-15





INDEPENDENT: 04 Percentage of 16-18 year olds not in education, employment or training (NEET) (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Claire Shiels)

DORSET	DORSET	COMPARATOR	
Latest	Trend	Benchmark	04: Percentage of 16 - 17 year olds NEET
(2016)	IMPROVING	Benchmark (South West)	4.0%
2.6%		BETTER	2.6%
		2.9%	0.0%
		(Average)	Jan-Mar 2016 Jan-Mar 2017
			—— Dorset —— England

Partners with a significant role to play: Young people, parents, schools, FE Colleges and educational institutions, VCS sector, Family Partnership Zones, LEP and ESB, Economic Development roles in District Councils, Ansbury Guidance (Provider of Information, Advice and Guidance to Vulnerable young people).

Dorset County Council Performance Measures							
100	% of offers of education or training made to 16/17 year olds	5 % of 16/17 year olds in jobs without training					
95		2.70%					
90	2012 2013 2014 2015 2016	0 2014 2015 2016 2017 2018 2019					
0.5	0.4%	20 % Care Leavers that are NEET					
0	% of 16/17 year olds NEET re-engaged in EET	0					
O	2014 2015 2016 2017 2018 2019	2016 2016 2017 2018 2019					

Corporate Risk	Score	Trend
CS04 Performance targets for young people in jobs without training are not in line with national average	MEDIUM	UNCHANGED

Story behind the baseline

The number and proportion of (academic age) 16 and 17 year olds who are NEET continues to remain below the England average. It is also slightly lower than the previous year.

When you look further you see that there has been a small increase in the 17 year old NEETs. High concentrations of NEET young people remain in Purbeck, Christchurch and Chesil areas of Dorset.

The number of young people who are NEET and seeking work is lower than England (Dorset 1.6%; England 1.9%).

The proportion of young people who are NEET and not available to the labour market due to illness, pregnancy or parenthood is low and reflects the national proportions.

INDEPENDENT: 05 Delayed transfers from hospital care (number of bed days) (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Harry Capron) **DORSET** DORSET COMPARATOR Latest Trend No comparator 05: Delayed transfers from hospital care, jointly attributable (number of bed days) (Q1 2017information **IMPROVING** 18) currently available, as 3000 2370 indicator definition 2000 Q1 (Total bed changed in April 2370 days 1000 2017 delayed) Adult Social 2017- 2018-2015- 2016-Care & 17 18 16 19 jointly Dorset attributable = 2370 (Q1),Compared

Partners with a significant role to play: Adult Social Care, Acute and Community Hospitals, Reablement Service, residential and domiciliary care providers, GP surgeries, Clinical Commissioning Group, Early Help services.

to Q1 2016-

17 = 3232

Corporate Risk	Score	Trend
01b Poor performance of the Better Care Fund	HIGH	UNCHANGED

Story behind the baseline

Throughout 2016-17 significant progress has been made in reducing the number of bed days lost. We received a letter of congratulation from Jeremy Hunt in June as we were the council with the best improvement in the number of patients experiencing Delayed Transfers of Care (DToC) across the whole of England for quarter 4 compared to last year. Moving from 8413 to 6019. He commented that this was a remarkable achievement. Also that we were a real example to others, demonstrating how to improve performance in a short space of time and ensure that patients get the care that they deserve. However, we need to ensure further reductions are achieved and the impact of Better Care Fund (BCF) schemes will support this as seen in Q1 results. It should also be noted that the way we monitor DToC has changed since April 2017 hence the change in the Population Indicator to move away from the historical ASCOF measure focused on the rate per population, to reflect the new emphasis on the number of bed days delayed. This is a key indicator as significant future funding for the Directorate via the Better Care Fund rests on how well we perform against this in the near future. The work of the High Impact Change Action plan is central to this.

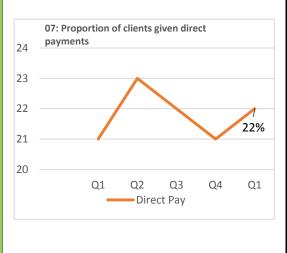
Dorset County Council Performance Measures



DORSET	DORSET	COMPARATOR			Corporate Risk	Score	Trend
Latest (Q1 2017-	Trend	Benchmark		6: Proportion of clients given self-directed			
18) 97%	IMPROVING	(England) BETTER	100 s	97%	O3c Failure to meet primary statutory and legal care duties -Mental Capacity Act/Deprivation of Liberty Safeguards	MEDIUM	IMPROVING
		86.9% (Average)	90 -		O3d Breach of the Deprivation of Liberty Safeguards (Community DOLs)	MEDIUM	UNCHANGEI
			85 -	Q1 Q2 Q3 Q4 Q1	07g Failure to develop Sustainability and Transformation Plans to achieve place based commissioning as part of the integration with health	MEDIUM	IMPROVING
					11e Market failure (supply chain) with negative effect on service delivery within Adult and Community Services	LOW	UNCHANGE
	•		•	elp Services, Residential and Domicilia	·		
are Provi	ders, Clinical	Commissioning	Group,	Primary & Secondary Health Service		•	
	and Commun	ity Sector, Teleca	•		All cases are being looked at with a view to how they	•	
		ity Sector, Teleca	are pro		All cases are being looked at with a view to how they future.	are to be m	nanaged in th
		set County Coun	cil Peri	viders.	All cases are being looked at with a view to how they	are to be m	nanaged in th r organisation
	<u>Dors</u>	set County Coun	cil Peri	ormance Measures e services, and carers,	All cases are being looked at with a view to how they future. New care pathways/interventions continue to be design and once established the impact of the changes on this i Whilst practice remains the same, the implementation	ed by partne ndicator are of our new i	nanaged in the rorganisation to be assessed ntegrated cas
	<u>Dors</u>	set County Coun	cil Peri	ormance Measures e services, and carers,	All cases are being looked at with a view to how they future. New care pathways/interventions continue to be design and once established the impact of the changes on this i	ed by partne ndicator are of our new i	nanaged in the rorganisation to be assessed ntegrated cas

INDEPENDENT: 07 Proportion of clients given direct payments (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Harry Capron)

DORSET	DORSET	COMPARATOR
Latest (Q1 2017-	Trend	Benchmark
18)	IMPROVING	(England)
22%)		BETTER
		28.1%
		(Average)



Partners with a significant role to play: Early Help Services, Residential and Domiciliary Care Providers, Clinical Commissioning Group, Primary & Secondary Health Services, Voluntary and Community Sector, Telecare providers.

Dorset County Council Performance Measures						
30	Proport	ion of client	s in receipt o	of direct pay	ments	
20						22%
10						
0		Q1	Q2	Q3	Q4	Q1

Corporate Risk		Trend
No associated current corporate risk(s)		

Story behind the baseline

Promotional work has been undertaken to keep the strong focus on personalisation. All cases are being looked at with a view to how they are to be managed in the future.

New care pathways/interventions continue to be designed by partner organisations and once established the impact of the changes on this indicator are to be assessed. We are not expecting a significant increase in take up as the emphasis has shifted on personal budgets.

A number of people do not want direct payments as the mechanism for delivering personalisation. Instead Individual Service Funds (ISF's) are being developed as a way of promoting this.



Dorset's economy is PROSPEROUS





Corporate Risks that feature within PROSPEROUS but are not assigned to a specific POPULATION INDICATOR			
(All risks are taken from the Corporate Risk Register)			
17a – Lack of support for proposed structure of local government in Dorset (Central Government)	HIGH	UNCHANGED	
09f - failure to adapt services and communities to the impacts of a changing climate	MEDIUM	UNCHANGED	

PROSPEROUS: 01 The productivity of Dorset's businesses (Outcome Lead Officer Maxine Bodell; Population Indicator Lead Officer David Walsh) 01: Productivity rate (GVA per hour worked) **DORSET DORSET** COMPARATOR Latest Trend Benchmark (2015)(South West **IMPROVING** 90.9 101.8 (Worse)

Partners with a significant role to play: Dorset LEP, District and Borough councils, Businesses

	Dorset County Council Performance Measures						
20	% of highway network where maintenance should be considered	10000000 Funding secured for the delivery of transport improvement schemes					
10	4% B & C Roads	5000000					
0	3% A Roads 12-13 13-14 14-15 15-16 16-17 17-18	£ 3,039,718 0 ————————————————————————————————————					
20	16.19	10084.66%					
10	Leader indicative allocation invested in active interventions	50 Growing Places Fund invested in active interventions					
0	Q1 17- Q2 Q3 Q4 Q1 18- 18 19	Q1 Q2 Q3 Q4 Q1 17-18 18-19					

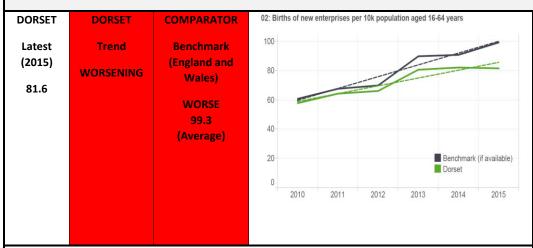
Corporate Risk	Score	Trend
No associated current corporate risk(s)		

Story behind the baseline

In Dorset, GVA per hour worked (productivity) is below the national average and has been for some time. Dorset compares well with neighbours to the west, but less well compared with neighbours to the north and east.

This may reflect a number of factors including: the structure of industry and employment opportunities e.g. high representation of tourism related jobs, availability of appropriately skilled workers - skills shortage vacancies suggest a gap in skilled trades - an above average percentage of part time jobs, lack of dynamism and low competitiveness in the local economy, distance from and lack of significant population centres, connectivity and supply chain issues, and lifestyle choices such as above average self-employment.

PROPEROUS: 02 Rate of start-ups of new business enterprises (Outcome Lead Officer Maxine Bodell; Population Indicator Lead Officer David Walsh)



Partners with a significant role to play: Dorset LEP, District and Borough councils, Businesses

Dorset County Council Performance Measures

1 Amount of workspace created or serviced at the Dorset Enterprise Zone

0.5

0

Q1 17- Q2 Q3 Q4 Q1 1818

1	Number of new enterprises created or safeguarded at the Dorset Enterprise Zone				
0.5					
0	0				
O	Q1 17- Q2 18	Q3	Q4 Q1 18- 19		

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

Story behind the baseline

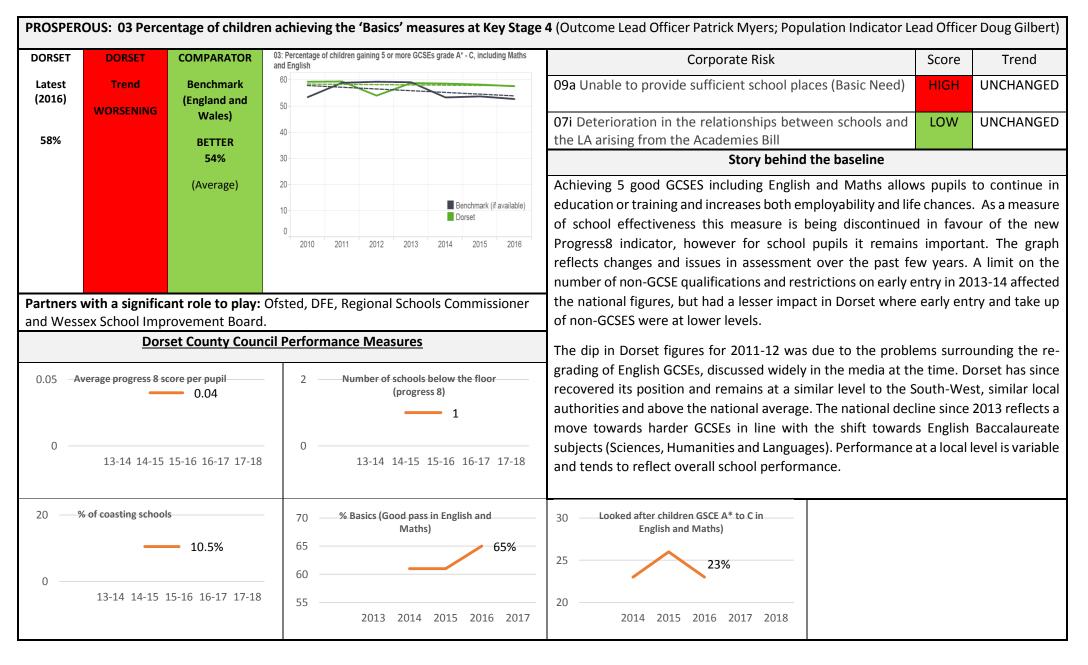
In Dorset, annual growth in the number of business births per 10,000 population aged 16-64 is below the national average and has changed little in the last three years. This could reflect a number of factors such as:

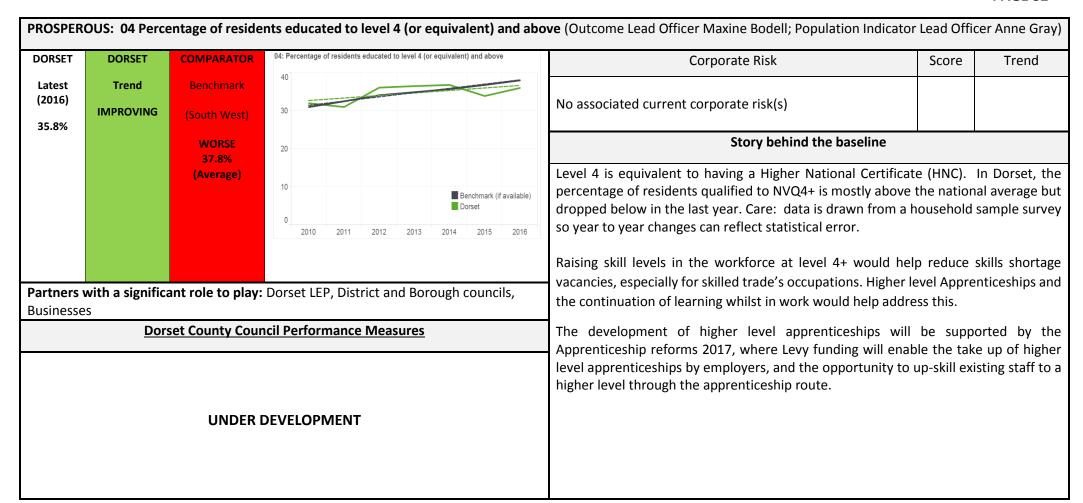
- A lack of available employment land in the right location,
- A lack of choice of suitable employment premises in the right location,
- A lack of innovation/dynamism in local economy, or
- Quality of life/lifestyle issues meaning that new business owners may not wish to expand

Please note:

The Dorset Enterprise Zone came into force on 1 April 2017, so data for these performance measures will accumulate over time.







PROSPEROUS: 05 Ratio of lower quartile house prices to lower quartile earnings (Outcome Lead Officer Maxine Bodell; Population Indicator Lead Officer Maxine Bodell)

DORSET	DORSET	COMPARATOR	05: Ratio of lower quartile house prices to lower quartile earnings
Latest (2015) 10.3	Trend WORSENING	Benchmark (England)	10 8
		WORSE 7.2 (Average)	6 4 2- Benchmark (if available) —
			0 2013 2014 2015 2016

Partners with a significant role to play: Partners: Local planning authorities; Dorset Local Enterprise Partnership; education and skills development agencies such as local education authorities, universities, FE colleges and employers.

Dorset County Council Performance Measures

UNDER DEVELOPMENT

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

Story behind the baseline

This is a useful measure as it helps to illustrate the housing affordability gap for people on lower incomes for whom access to affordable housing is likely to be the most acute.

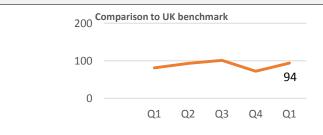
It can be seen that the affordability gap between lower quartile earnings and house prices continues to worsen in Dorset and is consistently higher than the national average. In all but one district in Dorset there have been year-on-year increases in the ratio of house prices to incomes. The national average is a ratio of 7.2 while the Dorset Districts see a range of 9.0 in the 'most affordable' case to 13.5 in the worst affected district. The reasons for this are complex, but are likely to include a combination of the following factors:

- relatively lower salaries and productivity levels in the economy
- higher concentrations of certain lower paid sectors in parts of Dorset such as some services and tourism and the rural economy
- constraints on housing land supply such as international habitats
- Landscape designations and Green Belt, some 'stalled' and difficult-to-deliver housing sites with viability or infrastructure constraints, or a fall over past years in housebuilding rates and commensurate supply of affordable housing due to wider economic impacts.

DORSET	DORSET	COMPARATOR	Percentage of fixed line superfast broadband
Latest	Trend	Benchmark	coverage
(August	IMPROVING	(UK)	100
2017)		SIMILAR	80 91.5%
91.5%		92.5%	Axis 40
		(Average)	Axis 40
		, , ,	20
			0
			Jan-10 Dec-10 Nov-11 Oct-12 Sep-13 Aug-14 Jul-15 Jun-16
			Jan-10 Dec-10 Nov-11 Oct-12 Sep-13 Aug-14 Jul-15 Jun-16
			—— UK 24Mbps (93.7%)
			—— Dorset 24Mbps (91.5%)
			Dorset, Poole &Bournemouth 24Mbps (94.9%)

Partners with a significant role to play: All local authorities in the Superfast Dorset Programme, Dorset Local Enterprise Partnership, Broadband Delivery UK, part of the Department of Culture, Media and Sports, Defra; RPA; DCLG, Ofcom, Private sector fixed line and mobile network digital infrastructure providers.

Dorset County Council Performance Measures

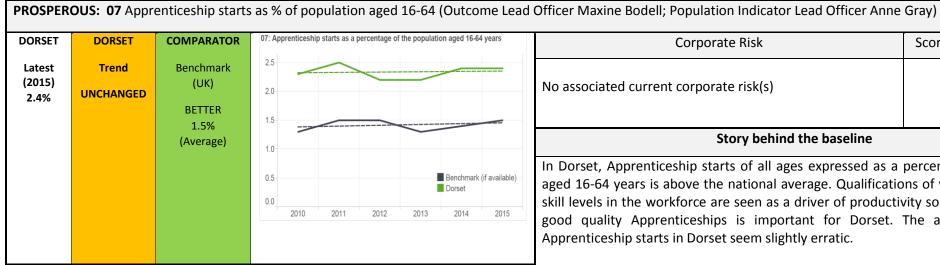


Corporate Risk	Score	Trend
No associated current corporate risk(s)		

Story behind the baseline

Ofcom's December 2016 report 'Connected Nations' summarises the national digital infrastructure position https://www.ofcom.org.uk/research-and-data/infrastructureresearch/connected-nations-2016 Detail of Dorset coverage, future plans and a postcode checker are available here: https://www.dorsetforyou.gov.uk/superfast Superfast Broadband Coverage: National and Dorset coverage data independently sourced from https://labs.thinkbroadband.com/local/uk (September 2017 - updated monthly). More local programme data is also available, but this does not provide a valid national comparator. The Superfast Dorset programme is a partnership programme between all district, borough and unitary authorities across Dorset, Poole and Bournemouth. 3 contracts have been let to BT to deliver improved broadband in areas of market failure where there are no commercial plans. Take up of publically subsidised superfast broadband is 40% (September 2017), above the contractually modelled 20% target. The first contract was let to BT in July 2013 and has now completed its delivery phase, the second contract let in May 2015 is in deployment, and the third contract let in July 2017 is planned to start deployment at the end of this year. These 3 combined with private sector deployments will provide 98% coverage across the partnership area by completion. Mobile 4G coverage: Performance data on mobile digital coverage levels are not available nationally or locally. Ofcom's postcode checker is available: https://www.ofcom.org.uk/phonestelecoms-and-internet/advice-for-consumers/advice/ofcom-checker

What we propose to do? (Key Actions) Move to Ubiquitous Coverage - The Superfast Dorset programme is working to Utilise capital underspends and gain share earmarked for faster broadband, Secure capital funding from the EAFRD Rural Broadband Infrastructure scheme and Extend the <u>Better Broadband Subsidy Scheme</u>



Partners with a significant role to play: Dorset LEP, District and Borough councils, **Businesses**

Dorset County Council Performance Measures

250	Cumulative number of new DCC apprenticeships starts between 2017-2021 (NEW SCHEME) against target 209					
200						209
150					-	Farget
100						
50		31				
0	2016	2017	2018	2019	2020	2021

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

Story behind the baseline

In Dorset, Apprenticeship starts of all ages expressed as a percentage of residents aged 16-64 years is above the national average. Qualifications of young people and skill levels in the workforce are seen as a driver of productivity so the availability of good quality Apprenticeships is important for Dorset. The actual number of Apprenticeship starts in Dorset seem slightly erratic.

They dropped by thirty over the last year, down from 5,680 to 5,650. The number of starts may be affected by:

- Employer awareness of Apprenticeships and the breadth of vocational areas on offer.
- Employers unaware of additional funding for apprenticeships in small businesses.
- Low number of apprenticeship opportunities in rural areas.
- Wider awareness of Apprenticeships as a route to employment and perception of this by schools/parents/young people as a 'second class' option;
- Quality of Apprenticeships on offer in terms of training and employment opportunities.